

# **Convergence Overview**

**Optimizing Performance** 

For Advisors, Service Providers, Allocators and Investors in 2021







# Contents

- 3 Overview
- 4 Client Value
- 5 Data Science
- 6 Core Products
- 7 Strategic Products
- 8 Data Delivery
- 9 Client Focus
- 10 Leadership



# **Convergence Overview**

Convergence was founded in 2013 by former executives of JP Morgan, Apollo Global, GlobeOp Financial, BISYS, Fidelity Alternative Investments, Bank of America, Arthur Andersen, KPMG, and MFS Investments who sought to fill a void in data, research and analytics coverage of the Alternative Investments space. A combined 120 years of industry experience coupled with our leading technology has rapidly brought Convergence to the forefront of RIA infrastructure best practices and transparency.

Convergence data capture includes:

- 18,000+ Registered Investment Advisors 67 countries
- 20,000 Registered Advisors 50 states
- 90,000+ Alternative Funds 110,000+ Mutual, SMA and Long – Only Funds – EU Funds 175,000
- Convergence data and analytics both public and original content on all Advisors

- Founded in 2013
- Connecticut-based
- Agile product development philosophy
- Committed to Diversity in our workforce
- Market Leader in the following segments:
- Advisors
- Service Providers
- Institutional Investors Pensions and E&F
- Private Equity Investors
- Government Agencies

# How Convergence creates value for our Clients

# Key Principles

- Managing and Accelerating Growth
- Managing Clients and Protecting the Franchise
- Managing Profitability
- Managing Advisor Risk
- We ensure that Advisor Operating Risk is clear to Investors and Service Providers
- We ensure that Service Providers understand the infrastructure of their clients and prospects
- We augment the Allocator ODD process to highlight Non-Investment Risk
- We work closely with Investors and PE firms to monitor Advisors and Service Providers that are investments or targets





# **Data Science Approach**

**COVERGENCE ALTERNATIVE DATA** 

1,800 DAILY RAW DATA ARTIFACTS COLLECTED

128,000 LINES OF CODE RUN AGAINST DATA

**350 BUSINESS RULES CREATE NEW DATA** 

### 4,000 DAILY DATA ARTIFACTS CREATED

### **18 SUBJECT AREAS PROFILED AND STUDIED**

Registered Advisers	Manager Groups	Private Funds
(35,000)	(30,000)	(72,000)
Mutual Funds	Fund Types Advised	Business Activities
(100,000)	(10)	(15)
Vendors	Regulators	SEC Actions
(5,000)	(100)	(100)
Key Executive Staff	Institutional Investors	Regulatory Documents
(75,000)	(4,000)	(500,000)
Manager Strategies	Manager Risks Ratings	Financial Affiliates
(30)	(5)	(35,000)
Client Types	Geographies	Directors & Trustees
(13)	(67 Countries)	(22,000)

DATA SCIENCE AND ANALYTICS APPLIED TO ALL

**85 SUBJECT-DRIVEN TRANSACTIONS IDENTIFIED** 

RISK

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# The Convergence Ten Data and Operating Principles

What sets us apart from other providers is our ten data and operating principles

# Our Business Focus

We focus on the early detection and remediation of non-investment risk within and across managers in your portfolio and the market by adopting a daily monitoring and analytical culture.

# **Our Data and Informational Assets**

Our data sourcing is continuous and includes a variety of sources from which we create original content that infuse with meaning. We hold ourselves to a 95% data accuracy standard.

### **Our Business Rules and Algorithms**

128,000 lines of code have been written to create 350+ business rules and proprietary algorithms, all trained to identify noninvestment risk conditions of interest for our clients.

# **Our Use of Data Science**

We apply data science techniques to our data to discover "risk transactions" and "signals" that we can use to "get-out-in-front of and remediate non-investment risk early.

# Our Clients

We have over 100 clients who face myriad challenges in the market. We deliver them a steady stream of new insights, products and enhancements based on their feedback.

### **Our Attitude Towards Risk and Compliance**

We believe that most non-investment losses can be significantly reduced, and our goal is to help you identify and limit financial losses and reputational harm driven by non-investment risk.

## **Our Expertise**

Our founders and senior leaders have 100+ years of experience leading growth and risk management agendas at the world's leading asset management firms.

### **Our Service Delivery Model**

Ou service delivery model is flexible and based on a "push-pull" approach based on your needs. Our clients consume our data and content in multiple ways.

### **Our Focus on Education**

We believe educated clients challenge us to be better each day. We provide initial and ongoing training to help you use our data and insights more effectively.

### Your Return on Investment

6

We care about each dollar that you spend with us and work to ensure that you achieve your goals with our data and create a positive return on investment.

# **Core Products**

# **Data Subscription**

Daily Research and News on Advisors, the Service Provider and Allocator ecosystem

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Data Look-Up and Searches	
<ol> <li>Manager Groups</li> </ol>	
<ol> <li>Single Advisers</li> </ol>	
<ol> <li>Service Providers</li> </ol>	
🕧 News Look-Up	
<ol> <li>Relationship Search</li> </ol>	
<ol> <li>13F Filing Look-Ups</li> </ol>	
🕧 Form D Look-Ups	
(i) Form ADV Look-Ups	
<ol> <li>Asset Class Search</li> </ol>	
<li>i) Strategy Search</li>	
(i) Fund Search	

### Analytical Tools

- Adviser-Redline Brochures
- Manager-Regulatory Event Analytics
- Manager Regulatory Disclosures
- Manager- Comparative Complexity Profiling
- (i) Manager-Headcount Comparisons
- Manager-Talent Identification
- Service Provider-Book of Business
- Service Provider-Market Share
- Service Provider-Client Headcount
- (i) Adviser-Fund Expense Practices
- (i) Adviser-ADV Analyzer Analysis -- Coming Soon

	Reports
<i>(</i> )	Manager Group Business Profile
<i>i</i> .	Adviser Business Profile
<i>(</i> )	Service Provider Business Profile
<i>i</i> 1	Manager Group Non-Investment Risk Profile
<i>(</i> )	Manager Group Integrated Business and Non-Investment Risk Report
<i>i</i> .	ADV Change Alerts
<i>i</i> 1	Form D Change Alerts
<i>i</i> 1	Form 13F Change Alerts Coming Soon
<i>i</i>	3D-SEC Advisers
<i>i</i> :	3D-State Advisers
<i>i</i> :	3D-Mutual Funds
	Regulatory Quality Reports(ADV-D-13F)Coming Soon

# Strategic Products – Extensive Use of Time Series and Predictive Analytics

# **ODD – Non-Investment Risk**

 Focused on Operating, Compliance, Vendor and Regulatory Event Risk

# **Competitive Assessment**

Benchmark your growth as a Service Provider to the Market and select Competitors

# **Sales Advisory**

Custom Lead generation and targeting of the Market

# M&A Support

Target Identification and Due Diligence support

# **Enterprise Data Partnership**

In conjunction with subscription, data feed to CRM/Data
 Warehouse

# **Outsourced Data Science**

Augment your internal team with Convergence expertise

# **Clients at Risk**

Analyses of Administrator and Audit firm books for client/peer group historical behavior

# **Custom Research**

Ad-hoc that can look at market – trends –targeting – competitors etc

# **Data Delivery Options**

8



Reporting Options	Delivery
Daily E-Mail Delivery	Daily changes sent in narrative form via email to designated individual(s). Daily email can have a link to an individual news page or not.
Daily Bulk Excel file format	Daily Excel file format sent listing all changes by category sent to designated individual. This is typical for clients who want to load alerts into a central database
Daily Bulk CSV file format	Daily Excel file format sent listing all changes by category sent to designated individual. This is typical for clients who want to load alerts into a central database
Individualized News Page	Daily email delivery with hyperlink to individualized news page-New page can be configured by Manager and risk subject, down to the Risk Factor level
Workflow & Dashboard Tool	All alerts can be delivered via a dedicated workflow tool that allows the client to 1) track actions taken against each alert, 2) create a log for all alerts and actions taken, 3) evaluate various remediation statistics and 4) create analytics on the amount of work needed to resolve various manager issues. Available in Q2 2020.
API	Convergence is willing to discuss creating an API where appropriate

# **Clients Segments**

ADVISORS Focus on Compliance, Service Provider and Competitor Intelligence

ALLOCATORS ODD for Pension, FOF, Endowment and Foundations

INVESTORS Advisor Non-Investment Risk Lens and PE/VC Investors **GOVERNMENT** Focus on Regulatory Event Risk, Growth and Advisor and Service Provider Surveillance

SERVICE PROVIDERS Market Growth Focus Administrators, Audit Firms, Prime Brokers, Custodians, FinTech, Law Firms, Compliance Firms and Others

# Convergence Leadership





#### John Phinney, Chairman and Co-President

#### Career History

↔ Apollo Global Management-Fund Group: CFO/COO, Rohatvn Group: CFO/COO, JPMorgan [Various Divisions]: CFO, Fidelity Alternative Investments: Director of Operations jphinney@convergenceinc.com

#### **Eileen Cleary, President, Convergence Talent** Management

#### Career History

\* Executive Management Consultant, Atlas Data: Chief Executive Officer and Co-founder, J. & W. Seligman & Co. Incorporated: V.P. Human Resources, UJB-Financial: V.P. Employee Benefits ecleary@convergenceinc.com

#### George Gainer, CPA Global Head - Client Management

#### Career History

 Gravitas: Finance & Business Performance Analyst, Apollo [through Gravitas]: Business Analysis & Reporting, Iron Mountain: Acquisition Accounting Manager, KPMG: Transaction Services Manager, Deloitte: Audit Senior Staff

ggainer@convergenceinc.com

#### John Pethtel, Chief Technology Officer

#### Career History

Bank of America – Head of Global Equities Reference Data and Client Delivery, Merrill Lynch: Portfolio Risk Analytics Technology Head, ITG: Senior Product Manager Market and Reference Data, Nicholas Applegate: Market and Reference Data Head

ipethtel@convergenceinc.com



#### George Evans, Co-President

Career History

Gladstone Associates: Managing Director, GlobeOp Financial, Outsource Partners International, BISYS Financial Services: Global Head of Business Development, JPMorgan Investor Services: Senior Vice President, The Prudential: Assistant Treasurer

gevans@convergenceinc.com

#### James Kelly, Senior Managing Director-Institutional Investors

#### Career History

- Stanley-Alternative Stearns-Managing Floor Official and
  - Citibank-Head Capital Introduction (Americas), Morgan Head Capital Introduction (Americas), Texas Investment Association-Advisory Board, Bear Director of Transition Management, NYSE-Member Judiciary Hearing Panel

jkellv@convergenceinc.com

Vidya Minukuri, Global Head of Data Science &

#### Career History

Tata Consultancy Services: Assistant Business Consultant & Project Manager, British Telecom [through] TCS]: Lead Business Analyst & Solution Architect, Ericsson [through TCS] : IT Systems development team leader Engineer and IT

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